

Leadership Group for Scotland

NOTES and ACTIONS

26 November 2020 – 14.00h to 16.00h Online - Zoom

Attending:

COMPANY	NAME
Kier	Craig McAndie
SP Energy Networks	Claire Roxburgh
SP Energy Networks	Steven Vallance
Balfour Beatty	Jim Brannan
Morgan Sindall	Elizabeth Halliday
BAM	Michael Shields
Robertson	Martin Dick
Robertson	Graeme Hannah
Supply Chain School	Andrew Wilson
Supply Chain School	Ian Heptonstall
SGN	Faye Tester
Zero Waste Scotland	Stephen Boyle
Elliott UK	Catherine McFadzean
CSIC	Jennifer Smart
SPEN	Steven Vallance
SPEN	Claire Roxburgh
CITB	John Keenan

Apologies:

Marshalls	Matt Connell
Morgan Sindall	John Murray
Zero Waste Scotland	Nick Ribbons
Skanska Cementation	Katie Atherton
Scottish Water	Gail Marshall
VGC	Sean Dempsey

Summary of Actions from this meeting:

ACTION	RESPONSIBILITY
6 month focus on single issue to be considered by the Group, with aim to generate tangible outcome (eg learning pathway or specific Tool/resource for use by supply chain).	AW + All Partners
Generic Learning Pathways to be considered for the Scottish Market – taking previous work done on researching relevant learning content within the core topics for Scottish Leadership Group – particularly Waste and Carbon	Andrew / All Partners
Coordination of a “one-voice” approach to the supply chain / wider industry in Scotland to promote wider learning across supply chain and increase active membership – both generally and within the “priority supplier” cohort	Andrew / All Partners

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Results from Mural Workshop to be fed into the development of the School's overall business plan for 2021/2022	Andrew / Ian
Andrew to hold individual review meetings with Partners to understand preferences in terms of focus activity + desired outcomes over next 6 months – then prepare a strategy document (with planned activity) for consideration at the next meeting	Andrew
More responses are needed for the Plastic Waste Homes Data Trail Project – SCSS could assist with chasing up responses from suppliers yet to take part in the survey.	Andrew
Further specific events for the Scottish Market to be organised in early 2021 to continue growing attendance of members and use of School resources.	Andrew
Continue to progress numbers of Priority Suppliers who are actively learning with the School – through individual analysis with contractor Partners where relevant	Andrew / contractor Partners

Agenda and Notes from this meeting:

1. Notes and actions from last meeting / matters arising

Apologies from Scottish Water & Skanska Cementation. The Group welcomed John Keenan, CITB.

Andrew reported that Siemens Mobility (a School Partner) would be joining future Group meetings.

SGN's world-first green hydrogen-to-homes heating network "H100 Fife" was presented.

Central heating is responsible for up to a third of the UK's greenhouse gas output. SGN are developing a world-first hydrogen network in Levenmouth that will bring 100% renewable hydrogen into homes in 2022, providing zero-carbon fuel for heating and cooking.

In the project's first phase, the network will heat around 300 local homes using clean gas produced by a dedicated electrolysis plant, powered by a nearby offshore wind turbine. The project is the first of its kind to employ a direct supply of clean power to produce hydrogen for domestic heating – putting Levenmouth at the forefront of the clean energy revolution. The system will be designed and built to ensure the same high safety and reliability standards expected from the current gas system. An on-site storage unit will hold enough hydrogen to ensure supply won't be disrupted during even the coldest weather conditions.

A short video was played providing a project overview.

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2. Operational Update

Individual and Corporate Accounts

Priority Suppliers

Waste – progress on the Homes Plastic Waste Project.

The Scottish Region has 263 active School Members , from 1067 corporate accounts. Target by end of FY 2020/2021 was 500. For the Scottish Market (encompassing the entire supply chain in Scotland so also including relevant companies doing business in Scotland, but located in England/Wales/NI) has 2524 accounts and 621 active members.

Since August the numbers of active members in Scotland had risen by 62. There were 300 more corporate School accounts since August.

Priority Suppliers:

Description	Number
Total number of UK-wide Priority Suppliers across Scottish Contractor Partners	878
Number of UK-wide Priority Suppliers with School Accounts	488 (195 active)
Without School Accounts	390
Number of Scottish Priority Suppliers with School Accounts	334 (69% of UK number)
Number non-Scottish Priority Suppliers with School Accounts	154
Scottish based Priority Suppliers who are Active Members (breakdown below)	126* (38% of number with Accounts)
Members	85
Bronze	3
Silver	23
Gold	15

The key figure was 126 Active Member Priority Suppliers based in Scotland (target 200 by end of FY 2020/2021). This figure had increased by 30 since August, so good improvement had been made in the numbers of Priority Suppliers who are regularly accessing and using the School's resources.

Over 175 events had been run online since the pandemic hit in March. Scottish companies could freely access any of this training, making the whole School's resources and training content far more accessible to all Scottish suppliers/sub-contractors.

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In terms of specific Scottish market events:

Date	Subject / Issue	Attendees
30 April	Low Carbon Infrastructure	90
7 July	Regeneration & Circular Economy: Projects in Aberdeenshire / Aberdeen	31
26 August	Ensuring Covid-19 Secure Operations in Scotland	18
24 September	Servitisation in the Built Environment	21
12 November	Designing Out Waste	39
19 November	Scottish Construction 2021: Opportunities for Suppliers/Sub-Contractors	64

Waste – Plastic Packaging Homes Data Trial

The deadline for the Homes Packaging Data Collection Trial was now 24 December 2020. Valpak are chasing responses from all suppliers, with housebuilders themselves also chasing specific suppliers whose input is most relevant to hear from

The plan was for Valpak to then process the data and get the data ready for a platform release at the beginning of February 2021.

Andrew would help with chasing further responses from the most relevant suppliers so a full set of initial data could be received and acted upon.

3. Business Planning Workshop

A workshop ran using Mural to discuss progress and decide on strategic priorities for Scotland. A separate pdf document shows the tasks and input from the group.

Sub-groups were asked to consider the School in terms of a Moscow Analysis (Must do, Should do, Could do and Won't do). Also, to contribute to Threats and Opportunities for the School, and propose any new, innovative suggestions in a final "Creativity" task.

The main discussion point was around deciding on a core issue to commit to / collaborate on as a Leadership Group, and deliver a tangible output for the Scottish market such as a specific tool or other asset available to suppliers based in Scotland.

Although the School has greatly increased its membership levels and amount of learning delivered across Scotland, the Leadership Group felt that a more explicit/tangible output was required from their work. Andrew would liaise with Partners individually to discuss this in more detail and produce a strategy for the Group to consider at their next meeting.

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4. AOB

There was no other business.

NB - DATE OF NEXT MEETING.

Suggested as 25 February 2021

1400h-1600h Teams (or physical meeting if possible)