

Infrastructure Leadership Group

27th January 2021

Welcome and Introductions:

The following Partners was introduced to the group as new Partners of the School:



Action: Partners to contact Paul Parkinson – Paul@supplychainschool.co.uk with any potential Partner leads.

Client perspective – United Utilities:

Mike Potts, Head of Regulatory Procurement Commercial at United Utilities was introduced to the group and discussed the work they have completed around their United Supply Chain strategy. In October United Utilities launched the United Supply Chain strategy (USC) which is their supply chain engagement strategy for the next 5 years. The focus of the USC is about being better together. United Utilities explained that working collaboratively and building assurance within their supply chain will mitigate risk, build resilience, improve compliance, and ultimately deliver better value.

Mike explained that the USC replaces UU's previous Sustainable Supply Chain Charter and is centred around embedding their new responsible sourcing principles. UU are looking for their suppliers to become signatories for their responsible sourcing principles as a minimum but want suppliers to work with them to become leaders. Signatories are expected to adhere to the principles in their day to day operations and leaders are expected to work with UU to share best practice across their responsible sourcing principles.

For further information please [click here](#).

Social Value Measurement:

Dr Ricky Lawton, Director of research and Analysis at Simetrica Jacobs was introduced to the group and provide an insight on social value measurement. Dr Ricky Lawton explained that there is emerging consensus in guidance on social value covering how it should be defined and how it should be measured. It was explained that social cost -benefit is core to all of these guidelines.

It was explained that Social value measurement is the assessment of the impacts of a programme, policy, or organisation on the **wellbeing** of people in society (social wellbeing). Social cost benefit analysis not only looks at the financial impact of a project but also looks at social effects.

Dr Ricky Lawton shared a case study of Everton Fc's new stadium at Bramley- Moore Dock. Simetrica worked with Everton Fc to develop a business case for their new stadium. Results showed that the new stadium will generate £219m of social value to the residents of Merseyside (captures social cohesion, heritage, community and public realm benefits). This is added to the economic benefits of £1bn to derive a total value of £1.219bn. This evidence is being used in planning enquiry.

For further information please refer to the pre-read.

Business Planning 2021:

In December, a business planning session for Infrastructure took place in which the Partners below volunteered to attend:



During this session, the Partners discussed current activities within the school, opportunities available, threats and creativity.

The group was informed of the Infrastructure sectors priorities which were developed from the previous business planning session.

1. Engage clients.

- Engage clients through keynote presentations at leadership groups.
- Work with clients on learning pathways, partner dashboards etc.
- Develop client led initiatives such as Supply Chain Mapping with Highways England

2. Maximise Partner value and engagement with the School:

- Partners to agree targets and action plans on the revised Partner maturity matrix and be transparent about progress against these. Value of partnership will be monetised. Partner comms to be condensed, with increased use of webinars / podcast.
- Deliver value through group sessions by providing content that partners can take away and use.

3. Develop and enhance the profile of the School.

- Partners to lead and steer the work undertaken by the School in developing its profile as a “go to” resource for infrastructure contractors, clients and supply chain.

4. Develop collaborative activities.

- Work with CECA, Construction Leadership Council, Centres of Excellence, Construction Innovation Hub, CIPS, RICS etc.
- Develop collaborative responses to government programmes and directives such as PPN 06/20, Procuring for value, project 13 etc.

As a result, from the previous business planning session the **top 5 learning priorities** for Infrastructure are:

- Energy & Carbon
- Fairness, Inclusion & Respect
- Wellbeing
- Sustainability Strategy
- Waste & Resource Efficiency

The group was asked their thoughts on the business planning session outcomes. It was suggested that the group should focus more on Zero carbon. Another suggestion was that the group should focus on how to measure wellbeing. It was emphasised that there is not a common approach to

wellbeing in the built environment and an intervention needs to be put in place before it becomes a problem.

In relation to this it was mentioned that the school is delivering a **Wellbeing in the built environment business bytes** on the 10th of February which launches the Wellbeing special interest group's report. For more information & to register [click here](#). Please feel free to share the event registration link with any of your colleagues/contacts. If you have any questions about the virtual event, please contact Rosie@supplychainschool.co.uk

Actions:

- Shaun to investigate extending the wellbeing group.
- Dr Ricky Lawton is happy to get involved in the wellbeing group if it is extended.

General School Update:

The table below shows that the School continues to increase engagement compared to 2019. Since training has been taking place virtually the numbers of learners at training have increased by 108%. There has also been a 94% increase in resource views.

Year (Apr – Dec)	Resource views (not e-learning)	E-learning views	No. of training activities	Total no. of learners training
2020 (Apr – Dec)	25,821	11,602	217	6,855
2019 (Apr – Dec)	13,279	6,177	128	3,290
%age increase	+94%	+88%	+70%	+108%

An update was also provided to the group on the Special interest, category groups and CITB funded projects. Please refer to the pre-read for further information.

Driving operational efficiency in Construction – Lean Leadership Group:

Mark Worrall from LCI International informed the group that the Lean leadership group would like to invite Partners to nominate managers and leaders in their organisation who would like to work collaboratively to improve operational efficiency. Attendees could be: Business Improvement Managers, Operational Directors, Head of Innovation, Lean Construction Practitioners etc. The group is planning to have their first meeting of like-minded Partners in March 2021.

Supply Chain Mapping:

Graham Edgell provide the group with an update on supply chain mapping. The group is due to have a meeting to discuss guidance and terms of reference.

Actions:

- Partners to contact Becky@supplychainschool.co.uk if they or a colleague would be interested in participating in the upcoming meeting for the Lean leadership group.

- Partners to contact Rosie if they would like further information or if they would like to be involved in any other leadership/SIG's & category groups.
- Partners to contact Rosie if they would like to be involved in the Supply Chain mapping discussion.

Partner Pack:

The group was reminded of the Partner pack which is been developed specifically for Partners which contains variety of tools to support the engagement of employees and supply chain with the School.

The pack includes:

- How to guides.
- Partner content
- Member content
- Suggested email templates.
- Flyers & Infographics
- Reports & meeting minutes.

Action:

- Rosie to send group Partner pack link and password.

AOB:

- Partners to contact Rosie if they have any recommendations for speakers for the next leadership group meeting.
- The next meeting is taking place on the 20th of April 2020 – 10:00am – 1:00pm.
- The School Annual General Meeting is taking place on the 25th March – 1pm – 4pm Register [here](#).
- If you have not already, please let us know your thoughts by completing our [Impact Survey](#).
- Partners to contact Rosie if they would like a 1:1 session with Shaun.