

Infrastructure Leadership Group

18th November 2020

Welcome and Introductions:

The following Partners was introduced to the group as new Partners of the School:



Action: Partners to contact Paul Parkinson – Paul@supplychainschool.co.uk with any potential Partner leads.

Strategic perspective – Rail sector:

Octavia Midgley, Head of Safety & Sustainable Development at Network Rail was introduced to the group and discussed the work Network Rail have been doing during the Covid-19 pandemic. Network Rail have recently launched their Environmental Sustainability Strategy for 2020 – 2050. Octavia explained to the group that the strategy was made up of four core priorities:

1. A low emission railway
2. A reliable railways service that is resilient to climate change
3. Improved Biodiversity of plants and wildlife
4. Minimal waste and sustainable use of materials

A low emission railway:

Octavia explained to the group that the new strategy requires Network Rail to work closer with their supply chain and train operating companies. The strategy has a strong focus on new technologies and innovations, working closer with the supply chain will allow Network Rail to identify more opportunities for innovation. As part of a low emission railway Network Rail have set science based targets for emissions reduction and would like 75% of their supply chain to complete science based targets.

Network Rail has seen a change in business case which has been compounded by COVID-19. They have seen that reducing emissions and ensuring they are a green form of travel has become more of a priority rather than reducing journey times & increasing capacity on trains.

Action: Shaun to contact Octavia regarding creating a learning pathway on Science Based Targets

A reliable railways service that is resilient to climate change:

More frequent and more extreme weather conditions caused by climate change have an impact on Network Rail's ability to run the railway safely and on time. To be more resilient to climate change Network Rail are embedding resilience into the way they design, build, and operate their railway assets. This will help to increase customer satisfaction by decreasing cancellations and delays.

Improved Biodiversity of plants and wildlife:

Network Rail have a sustainable land use programme which looks at how they can improve biodiversity and how they can get the most out of their land by maximising environmental and sustainability benefits. Network Rail are working with organisations such as the Wildlife Trust and Natural England to achieve this.

Minimal waste and sustainable use of materials:

Last Year activities completed by Network Rail produced 2.1 million tons of waste. Network Rail’s ambition is to reuse, repurpose or redeploy all surplus resources, minimise use of resources, design out waste and plastic pollution, and embed circular economy thinking into the rail industry by 2035. They will be setting high standards for their supply chain to achieve this.

For further information please [click here](#) for Network Rail’s Environmental Sustainability Strategy.

School Update:

The group was informed that virtual learning has allowed a significant increase in the number of learners and engagement, as shown in the table below:

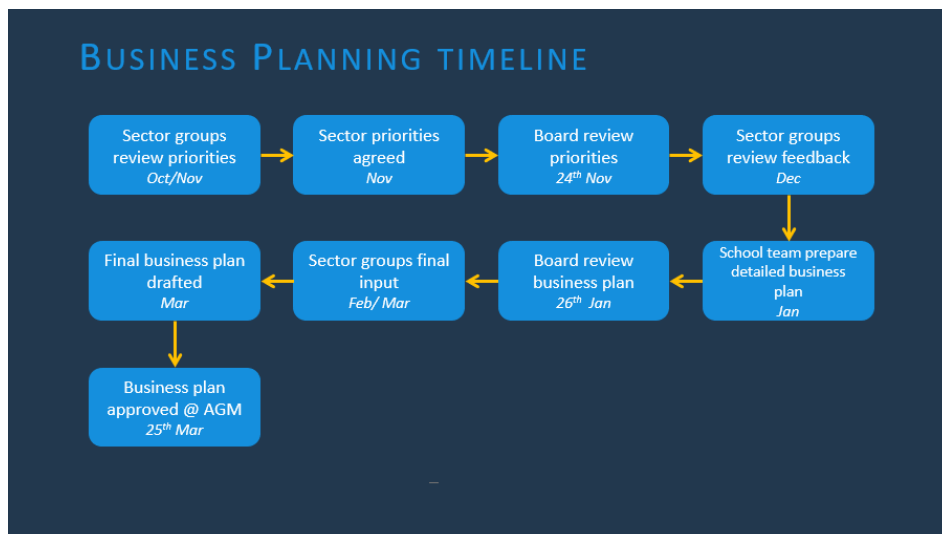
Year (Apr – Oct)	Resource views (not e-learning)	E-learning views	No. of training activities	Total no. of learners training
2020	27,541	9,505	176	5,192
2019	14,223	5,002	81	2,420
%age increase	+94%	+90%	+117%	+115%

Business Planning:

Every November business planning for each sector takes place. The objectives of business planning are:

- To clarify the wider School business planning process
- To capture what Partner businesses would like from the School in 2021-22, through open discussion and sharing of ideas
- To understand our learning priorities for 2021-2022

The image below shows the business planning timeline:



It was explained to the group that a separate meeting will be taking place on the 3rd December to conduct detailed business planning for Infrastructure.

Action: Partners to contact Rosie if they would like to be involved in the business planning session.

Supply Chain Mapping

Graham Edgell provide the group with an update on supply chain mapping. The following Partners have volunteered to be involved in this piece of work:



Action: Partners to contact Rosie if they would like to be involved with Supply Chain Mapping

Highways England RDP Programme:

Andrew Spencer, Head of Procurement & Supply Chain – Skanska and Sarah Thomas, Head of Supply Chain – Costain introduced the group to the Highways England RDP Programme.

The Regional Development Programme consists of:

- Learning Pathways & access to online resources
- Sustainability Tool
- Partner Dashboards
- Training workshops
- Supplier days

It was explained to the group how the programme is using the Sustainability Tool to measure the overall value created through sustainable delivery methods and collaboration.

A virtual event will be taking place on the 29th January 2021 to launch the programme which will look at the social value generated by this project, sharing the outcomes and benefits for Highways England and encouragement of supplier engagement.

There will also be a series of supplier days which will be delivered as part of the programme. The supplier day topics are still be confirmed however they will focus on key themes such as carbon & waste. A series of workshops will also be taking place which again focus on key sustainability themes. Two workshops are taking place on the **20th & 30th November** which will show the supply chain how to use the sustainability tool.

Andrew & Sarah also shared with the group the programmes the KPI's & Targets for 2021-2025 and the outcomes the programme would like to achieve.

Actions:

- Partners to contact Andrew Wilson – Andrew@supplychainschool.co.uk if they would like to attend the November workshops which will show how to use the Sustainability Tool.
- Partners to contact Charles Naud – Charles@actionsustainability.com if they would like further information about the Tool

Social Value Monetisation Business Bytes:

The School is delivering a Social Value Monetisation Business Bytes which is taking place on the **25th November** from 9:30am – 11:30am. Speakers include Dr Daniel Fujiwara, author of a recent report on the subject for RICS and Louise Townsend of Morgan Sindall.

By attending this event you will:

- Understand the principles of social value
- Understand the models for monetising social value
- Be equipped to develop a plan for social value monetisation on your projects

To register for the event please [click here](#).

Please feel free to share the event registration link with any of your colleagues/contacts.

If you have any questions about the virtual event please contact Rosie@supplychainschool.co.uk

Breakout Rooms:

Shaun proposed using breakout rooms at the next infrastructure leadership group meeting. The idea behind the breakout rooms is that they would be led by volunteers from the group on different sustainability issues/topics such as carbon.

Action: Partners to contact Rosie if they would like to host a breakout room at the next meeting

AOB:

- Partners to contact Rosie if they would like a 1:1 session with Shaun
- The next meeting is taking place on the 27th January from 10:00am -1:00pm